

WMR Growth Management and Servicing Plan –

Draft Plan20-50

Phase 2 Consultation Summary Report

WHAT WAS HEARD

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Part 1: Consultation Summary

Background

This report is focused on providing a summary of the consultation results from *Phase 2 – Proposed Policy Direction*. This report also provides a summary update of further consultation completed in *Phase 1 – Information Gathering* subsequent to the consultation report released in July 2020.

In 2019, the Province of Manitoba mandated the Winnipeg Metropolitan Region (WMR) with the unique and **important responsibility to coordinate** the first draft of Plan20-50. To deliver on our mandate, the WMR engaged a team of independent experts to lead the draft plan development process. The team has kept the WMR Board members continuously engaged throughout the entire process to ensure transparency.

Once the draft plan is assembled, it will be shared with WMR Board members, councils, CAOs, AMM, stakeholders, governments, and the public via the Plan20-50 website, webinars, and briefings. We will be seeking feedback and comments through the Plan20-50 website and through written submissions. All feedback will be compiled in a separate Review Report and submitted with the Draft Plan20-50 to the Minister of Municipal Relations.

Engagement Objectives

Phase 1: Information Gathering

Phase 1 of the planning process occurred from June 2019 to September 2020. The objectives of this period of consultation were:

- To build awareness and understanding of Draft Plan20-50;
- To share the information, data, and findings compiled thus far, and discuss how it will be used to inform Draft Plan20-50;
- To discuss what other information and data is needed to refine Draft Plan20-50 policy directions and draft policy;
- To share the planning process and approach used to develop the regional policy directions.

Information gathering and consultation for Draft Plan20-50 began with the work undertaken by Dr. Robert Murray from Denton's as part of the development of the comprehensive report, *For the Benefit of All: Regional Competitiveness & Collaboration in the Winnipeg Metro Region*. In February 2020, the WMR Project Team held

consultation sessions with many regional stakeholders. The first consultation report was released in July 2020 detailing the consultation and summary results from December 2019 to February 2020. This report provides an update on consultation and summary results from March 2020 to December 2020.

Phase 2: Proposed Policy Direction

Phase 2 of the planning process commenced in September 2020. The objectives of this period of consultation were:

- To share the regional policy direction and get feedback;
- To present the principles of the draft regional policy;
- To identify what important regional components may be missing from the policy directions and presented draft policies;
- To share other draft aspects of the plan development, such as regional structure and measurements of success (metrics used to identify, measure, and track the success of each policy direction), and get feedback;
- To refine draft policies based on the collected feedback.

This report is focused on Phase 2 and provides consultation and summary results.

Approach

In December 2019, the Winnipeg Metropolitan Region Board set in place principles to guide the consultation process for the development of the first draft of Plan20-50. The following guiding principles were developed in consultation with Blueprint community consultants and based on the insights of advisors from the WMR Board and municipal representatives. These principles also reflect the International Association of Public Participation Core Values.

Guiding principle	How it shaped consultation
Inclusive process	Process designed to reach those affected by, and with influence over, aspects of the regional plan.
Accessible	Process designed to be flexible, with multiple ways to participate.

Meaningful information	Process includes examples of plan elements to increase understanding of what a regional plan is and what policies look like in other jurisdictions.
Safe, respectful space	Workshop guidelines enforce respectful dialogue.
Focus on policy and practical aspects of the plan	Process ensured dedicated time with senior administrators to gather input and questions about how the regional plan will work “on the ground”.
Transparent process	Process included reporting on what was heard from stakeholders and how it was considered in the regional plan, along with opportunities for iterative feedback as the plan is developed and before it is finalized.

These principles were developed before COVID-19 and continued to guide the consultation approach despite moving to an online platform. In response to the COVID-19 pandemic, the methods and formats for consultation were modified to accommodate limitations on gathering in person. There is recognition that moving to this format of consultation may have created a less desirable platform for participation for some participants and may have presented a barrier for those without access to a computer, reliable internet, or the relevant technological knowledge. The Plan20-50 Project Team was able to accommodate most of these challenges.

Despite some limited challenges, the transition to a virtual format allowed for continued consultation and provided an opportunity to those who would not have participated in person due to time and proximity constraints. This format also gave the Plan20-50 Project Team an opportunity to engage with a higher number of participants and provided an opportunity to discuss the Plan with subject matter experts through several targeted roundtables. Given the circumstances presented by COVID-19, the consultation sessions for Draft Plan20-50 have proven to be largely successful.

In Phase 1, four webinar sessions were held with 173 attendants. In Phase 2, seventeen consultation sessions were held with over 151 attendants. The webinars and round table consultation sessions were recorded and

are available on the Plan20-50 website—20to50.ca. In addition to these sessions, the planning team held meetings with various stakeholders to have focused discussions about particular topics relevant to Draft Plan20-50. Meetings with stakeholders were largely held in Phase 1, but meetings with particular stakeholders also took place into Phase 2 as required. These meetings included provincial departments, the development and construction community, elected officials, transportation organizations, chambers of commerce, the economic development community, utilities, City of Winnipeg departments, and social and environmental NGOs. A full list of the individuals and organizations that took part in consultation is included in Appendix A. Additionally, Laren Bill was engaged to discuss the draft Plan20-50 with Indigenous Nations. Laren spoke to 12 members of First Nation communities and organizations in the region to gather First Nations perspectives on Draft Plan20-50.

Activity

Phase 1: Information Gathering

In Phase 1 consultation, four webinars were held between June - September 2020 with various stakeholders including WMR Board members, CAOs, and municipal staff. There was a high level of interest in the consultations, with 173 participants attending the sessions. Participants were invited to ask questions and provide input for each of the sessions.

Session day	Session title	Group	Participation
June 5	Webinar #1: You are Here - Making Sense of Regional Data in the WMR	WMR Board, CAOs, municipal staff	50 attendants
July 16	Webinar #2: Water Flows Like Money	WMR Board, CAOs, municipal staff	47 attendants
August 27	Draft Plan20-50 Webinar #3: Ground Rules Part 1	WMR Board, CAOs, municipal staff	35 attendants
September 24	Draft Plan20-50 Webinar #4: Ground Rules Part 2	WMR Board	41 attendants
Total participation:			173 attendants

Webinar #1: Peter Thoma from urbanMetrics and Tom McCormack from Metro Economics presented their most recent findings on the future of people and jobs in the region. They discussed the ongoing data collection and analysis processes being undertaken.

Webinar #2: Stantec presented their findings to date relating to water and wastewater management and servicing capacity in the region.

Webinar #3: Lisa Prime from Prime Strategy & Planning and Meagan Boles from WSP presented on regional planning and the development of regional land use policies.

Webinar #4: Laren Bill presented his work relating to Draft Plan20-50 Indigenous engagement. In addition, Lisa Prime from Prime Strategy & Planning lead discussions on the transition to *Phase 2 – Proposed Policy Direction* and the Consultation Workbook.

In addition to the Draft Plan20-50 consultation workshops, WMR staff met with organizations, government officials, and individuals representing a broad spectrum of interests to provide briefings on the draft plan process and to solicit input. A list of these individuals and organizations is included in Appendix A. Additionally, three focused CAO sessions were held over the summer of 2020. One session included all CAOs and two included members of the CAO Working Group.

Indigenous Engagement

During the summer of 2020, Laren Bill was engaged to have discussions with First Nations regarding their perspectives relating to Draft Plan20-50. Laren engaged with 12 members of First Nation communities and organizations in the region. These discussions focused on: current and historical land uses, identifying the number of service agreements each First Nation has in place, and gauging the First Nations level of interest in participating in Draft Plan20-50 and how they would like to be involved. The key takeaway messages were: service agreements are important for Urban Reserve developments, having shorter time frames for signing the service agreements is beneficial to economic development, First Nation lands that are developed provide economic benefits, and First Nations need to be recognized as Governments. All First Nations communities and organizations showed interest in being involved in the regional planning process, including interest in development opportunities, having a Treaty 1 staff member working with the WMR, and continuing the development of relationships and partnerships.

Phase 2: Proposed Policy Direction

In Phase 2, seventeen consultation sessions were held between September – December 2020. A broad stakeholder base was involved in these sessions, including WMR Board members, CAOs, municipal staff, representatives from NGOs, planning authorities, and experts in a variety of fields. Numerous consultation

sessions were held with the WMR Board and the CAOs. The remaining sessions were roundtables conducted with expert groups, including representatives from municipalities, Indigenous groups, economic development, social services, industry, environmental interest groups, construction, and development. There was a high level of interest and involvement in the consultations, with over 151 participants. All participants were asked to provide input on the proposed regional policy directions. Roundtables with expert groups included more specific and detailed questions related to the groups’ areas of expertise. Participants were asked to provide input through question polls, question and answer responses, and exit surveys.

In addition to the consultation workshops, WMR staff met with various stakeholder groups to have focused discussions about particular topics relevant to Draft Plan20-50. A list of these individuals and organizations is included in Appendix A.

Session day	Session title	Group	Participation
September 28	Consultation Workbook Webinar	WMR Board	17 attendants
October 19	Consultation Workbook Webinar	CAOs	17 attendants
October 22	Stakeholder roundtable	Environment Group	9 attendants
October 26	Consultation Workbook Webinar	WMR Board	11 attendants
November 3	Stakeholder roundtable	Development Community Group	4 attendants
November 9	Consultation	CAO Working Group	4 attendants
November 12	Stakeholder roundtable	Canadian Standards Association (CSA)	2 attendants

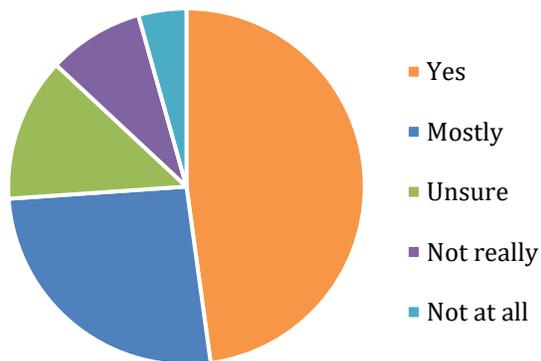
November 16	Consultation Workbook Webinar	WMR Board	11 attendants
November 19	Stakeholder roundtable	Transportation Group	10 attendants
November 26	Stakeholder roundtable	Planning Authority Group	7 attendants
December 3	Stakeholder roundtable	Community Planning Group	8 attendants
December 3	Stakeholder roundtable	Indigenous Communities Group	6 attendants
December 4	urbanMetrics and Stantec webinar	WMR Board	20 attendants
December 4	urbanMetrics and Stantec webinar	CAOs	18 attendants
December 9	Stakeholder roundtable	Canadian Standards Association (CSA) Water Task Force	7 attendants
December 14	Consultation Workbook Webinar #4	WMR Board	TBD
December 18	Consultation	CAOs	TBD
Total participation: 151 attendants			

Phase 2: Participant Feedback

At the end of each session in Phase 2, participants were provided with an exit survey to provide feedback.

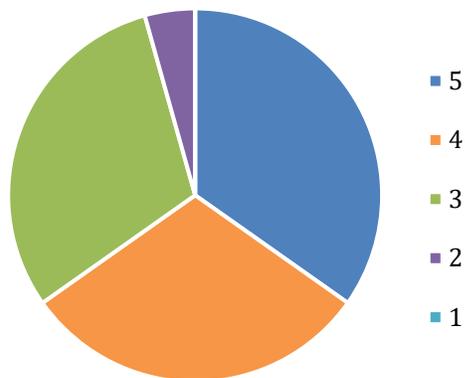
When asked:

Were you able to get the information you were looking for during this webinar:



73% of respondents selected “yes” or “mostly.”

Overall, how would you rate the webinar? (scale of 1-5)



65% of respondents selected 4-5 (“very good” or “excellent”).

95% of respondents selected 3-5 (“good”, “very good”, or “excellent”).

In the additional comments about the webinar, several similar points arose from participants:

- *The sessions were informative and were able to convey significant technical information;*
- *Participants looked forward to future updates and seeing how the rest of Draft Plan20-50 unfolds;*
- *Gratefulness for the presentation and updates.*

Some additional comments were received which helped to refine the process for future consultations:

- *There should have been an opportunity for more of an open discussion as a group;*
- *It would have been helpful to know who the other participants were and to have gotten some of the information in advance – both these things would have allowed for more meaningful responses and beneficial feedback for the WMR;*
- *There were some difficulties with technology, such as issues responding to the poll questions and participants' microphones not working. For those having difficulty answering the questions, a follow-up e-mail was sent with the questions, so the participants still had an opportunity to respond.*

Part 2: Phase 2: Consultation Breakdown

Consultation Session Description

WMR Board Sessions

Five sessions were held with the WMR Board on:

- September 28, 2020
- October 26, 2020
- November 16, 2020
- December 4, 2020
- December 14, 2020

The session on September 28 initiated Phase 2 – Proposed Policy Direction. Several Draft Plan20-50 updates were discussed, relating to transformative moves, regional structure, and regional policy directions. Draft Plan20-50 metrics and enabling tools were introduced.

The October 26 session provided an update on consultations to date and the associated results, reviewed the policy areas, introduced draft policies, and discussed metrics and enabling tools in more detail.

The November 16 session introduced the outline of the Draft Plan20-50 structure, introduced future works, and provided an update on regional structure and the associated technical background analysis. There was a focused discussion to solicit feedback on five policy examples for each policy area.

The December 4 session presented the draft final reports from urbanMetrics and Stantec. Peter Thoma (urbanMetrics) and Nick Szoke (Stantec) reviewed the findings of the draft reports including regional population and employment projections and water and wastewater infrastructure and capacity.

The December 14 session presented draft policy for 3 policy areas: One Environment, Resource Management, and select Integrated Communities and Infrastructure as well as updates to the regional structure.

CAOs Consultation Sessions

CAOs were engaged on multiple occasions in Phase 1 and Phase 2. At times, consultation included all CAOs or the CAO Working Group. The CAO Working Group included a group of seven CAOs from the City of Selkirk,

Town of Stonewall, and Rural Municipalities of Rosser, Taché, Macdonald, St Clements, and St Andrews. The CAO Working Group was formed to provide in depth input for regional policy development and implementation as input from this group is critical to the development of Draft Plan20-50.

In Phase 1, three sessions were planned and held with CAOs:

- July 13, 2020 – All CAOs
- July 29, 2020 – CAO Working Group
- August 14, 2020 – CAO Working Group

In Phase 2, four sessions were planned and held with CAOs:

- October 19, 2020 – All CAOs
- November 9, 2020 – CAO Working Group
- December 4, 2020 – All CAOs
- December 18, 2020 - CAO Working Group, but open to all CAOs.

The sessions in July and August focused on introducing the regional policy areas, directions, and concepts informing the development of a regional structure. Discussions with the CAO Working Group focused on the draft discussion papers content and regional context of the plan.

The session on October 19 provided an update on Draft Plan20-50: reviewed the process thus far; provided updates on transformative moves, regional structure, and policy directions; introduced policy examples, metrics, and enabling tools; and introduced a copy of the Consultation Workbook. The session sought input from participants on policy areas and draft policy. Participants were asked to answer questions regarding regional criteria, policy directions, municipal priorities, and measures of success.

The session on November 9 provided an update on consultation so far and the associated results, introduced the plan structure and future works, and provided an update on regional structure and the technical background analysis. A focused discussion was held to look at three draft policies for the policy areas of: Integrated Community and Infrastructure, Investment and Employment, and Collaborative Governance.

The December 4 session presented the draft final reports from urbanMetrics and Stantec. Peter Thoma (urbanMetrics) and Nick Szoke (Stantec) reviewed the findings of the draft reports including regional population and employment projections and water and wastewater infrastructure and capacity.

The December 18 session presented draft policy for 3 policy areas: One Environment, Resource Management, and select Integrated Communities and Infrastructure as well as updates to the regional structure.

Stakeholder Roundtable: Environment Group

Representatives from organizations involved in various aspects of the environment participated in the roundtable on October 22, 2020, including conservation, parks, planning, environmental technology, climate change, ecology, and water. The session introduced Draft Plan20-50, including regional structure and policy areas. There was a focused discussion and set of questions related to the One Environment policy area. The session was designed to gather expert opinion and feedback on regional policy directions related to the environment.

Key Message: Indigenous knowledge is key to environmental and climate change planning. Planning for climate change is crucial and should be considered in all aspects of planning.

Stakeholder Roundtable: Development Community Group

Representatives from the development community were invited to a consultation roundtable on November 3, 2020. The session introduced Draft Plan20-50, including regional structure and policy areas. A focused discussion was held on the Integrated Communities and Infrastructure policy area. Participants were asked to answer questions regarding regional structure criteria, the Integrated Communities & Infrastructure policy direction, housing products, land for development, housing market projections, and the construction industry.

Key Message: Servicing and servicing limitations are critical considerations for development in the region.

Stakeholder Roundtable: Canadian Standards Association (CSA)

Representatives from the Canadian Standards Association were invited to a consultation roundtable on November 12, 2020, and again on December 9, 2020. The December 9th session was directed to the CSA Water Task Force. The sessions introduced Draft Plan20-50, including the regional context and policy areas. A focused discussion was held on integrating CSA standards into the implementation components of Draft Plan20-50.

Key Message: The regional plan presents a substantial opportunity to imbed CSA standards for wider application in community development.

Stakeholder Roundtable: Transportation Group

Representatives from organizations involved in various aspects of transportation participated in the roundtable on November 19, 2020, including ridesharing, active transportation, transportation planning, and environmental sustainability. The session introduced Draft Plan20-50, including regional structure and policy areas. A focused discussion was held on the transportation elements of the draft plan. Participants were asked to answer questions regarding regional structure, regional policy directions relating to the Integrated

Communities & Infrastructure and Investment & Employment policy areas, regional transportation priorities, regional mobility options, and measures of success.

Key Message: Two crucial components of regional transportation are a regional public transit service and active transportation infrastructure. More generally, transportation in the region needs to focus on diversifying beyond drive-alone vehicles.

Stakeholder Roundtable: Planning Authorities Group

Representatives from the capital region planning authorities were invited to a consultation roundtable on November 26, 2020. The session introduced Draft Plan20-50, including regional structure and policy areas. Participants were asked to answer questions regarding regional structure, regional policy directions for all five policy areas, and measures of success.

Key Message: Regional coordination is key for land use planning and development. In addition, infrastructure and servicing is critical for supporting development across the region.

Stakeholder Roundtable: Community Group

Representatives from organizations involved in various aspects of the community planning participated in the roundtable on December 3, 2020, including housing, health, architecture, engineering, realty, and business. The session introduced Draft Plan20-50, including regional structure and policy areas. Participants were asked to answer questions regarding regional structure, regional policy directions for all five policy areas, and measures of success.

Key Message: Climate change mitigation and adaptation and collaborating with Indigenous Nations are essential components of regional policy.

Stakeholder Roundtable: Indigenous Communities

Representatives from Indigenous communities and organizations participated in the roundtable on December 3, 2020, including representatives involved with Indigenous lands management, land use planning, and resource management. The session introduced Draft Plan20-50, including regional structure and policy areas. There was a focused discussion and set of questions on First Nations priorities as they relate to the identified policy areas.

Key Message: The consultation and collaboration with Indigenous communities for the first draft of the plan is extremely important and will set precedence for future planning.

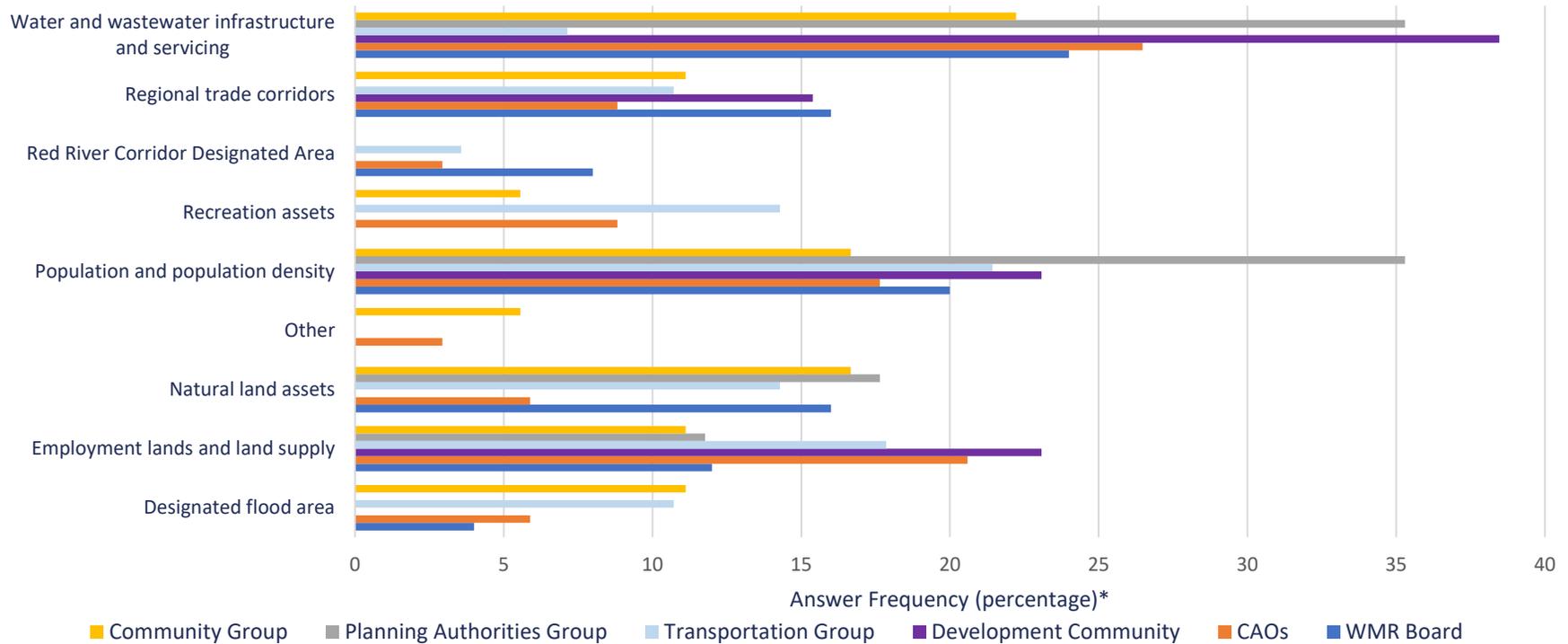
Regional Policy Direction: Priorities

All sessions asked several of the same questions, including:

1. What regional structure criteria do you think are the most important?
2. One Environment - From the list of regional policy direction, in your opinion what policy directions from this list are key priorities?
3. Collaborative Governance - From the list of regional policy direction, in your opinion what policy directions from this list are key priorities?
4. Integrated Communities & Infrastructure - From the list of regional policy direction, in your opinion what policy directions from this list are key priorities?
5. Resource Management - From the list of regional policy direction, in your opinion what policy directions from this list are key priorities?
6. Investment & Employment - From the list of regional policy direction, in your opinion what policy directions from this list are key priorities?

The WMR Board, CAOs, Planning Authorities Group, and Community Group answered each of the six questions. The other roundtable session groups were asked a select handful of these questions depending on relevancy to their expertise.

Question 1: What regional criteria [as it relates to the regional structure] do you think are the most important?

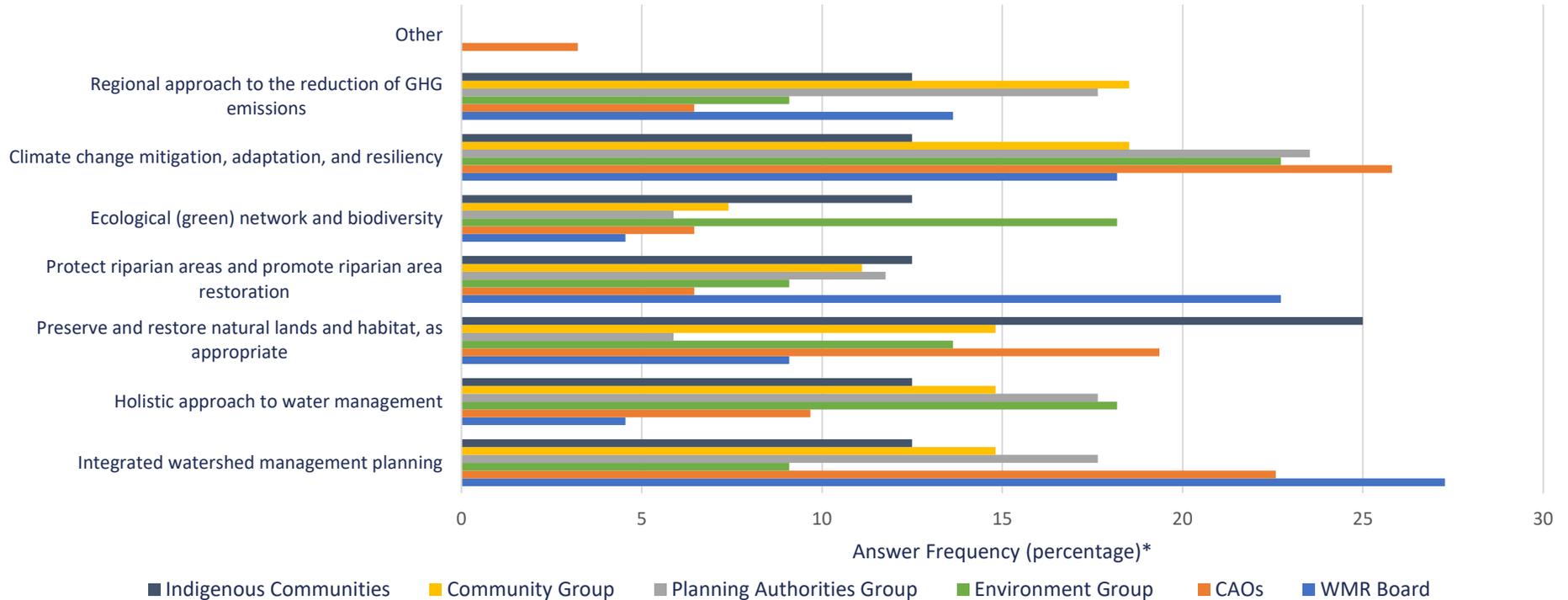


*Questions were asked in multiple choice format, where respondents could select multiple options (typically up to three). Answer frequencies are presented as a percentage of the total number of responses received for each option. They do not indicate the number of individuals who responded.

General conclusions:

- Several regional priorities are clearly identifiable. This may indicate a degree of alignment on what the key regional priorities are in terms of policy direction for this policy area;
- The three greatest priorities were: ‘Water and wastewater infrastructure and servicing,’ ‘Population and population density,’ and ‘Employment lands and land supply’;
- The three lowest priorities were: ‘Red River Corridor Designated Area,’ ‘Recreation assets,’ and ‘Designated flood area’.

Question 2: One Environment - From the list of regional policy direction, in your opinion what policy directions from this list are key priorities?

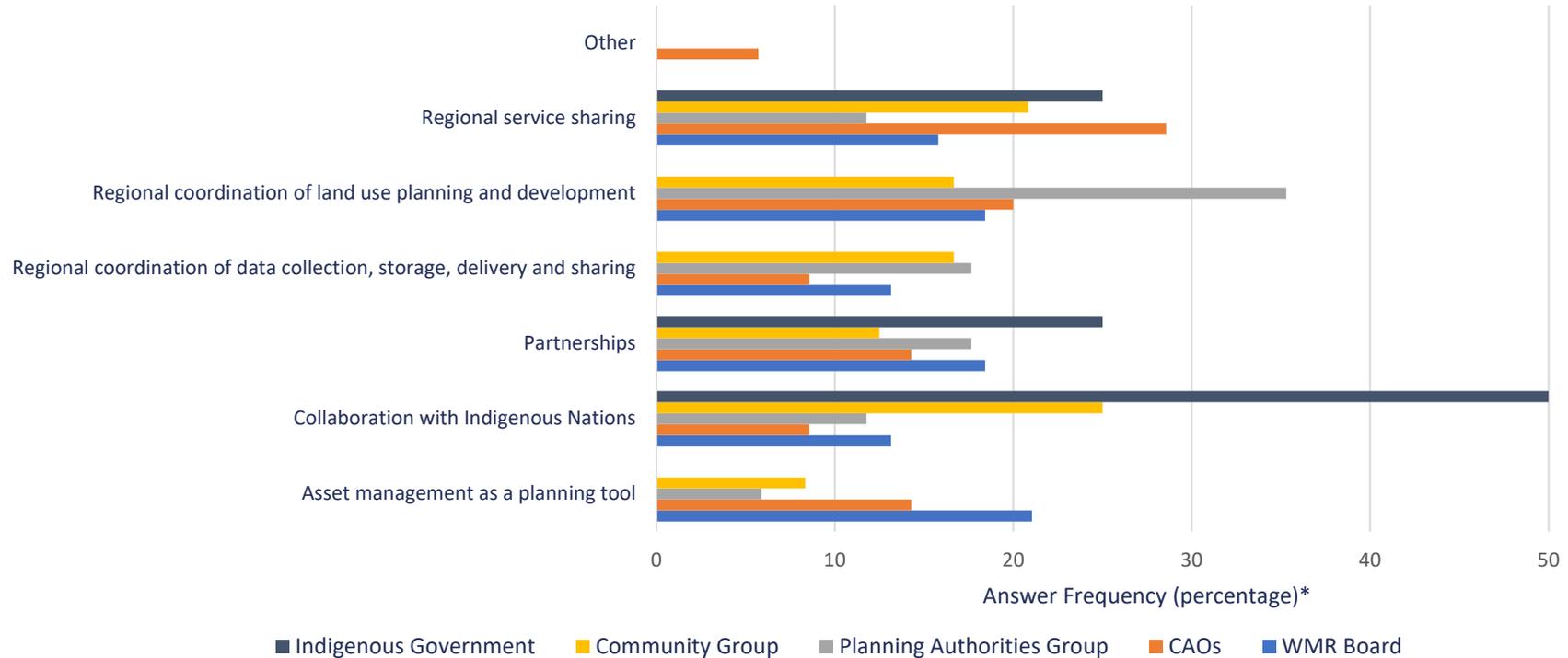


*Questions were asked in multiple choice format, where respondents could select multiple options (typically up to three). Answer frequencies are presented as a percentage of the total number of responses received for each option. They do not indicate the number of individuals who responded.

General conclusions:

- The responses for regional policy direction are widely distributed for this policy area and the overall priorities are less clear when looking at the graph;
- The greatest priority was: ‘Climate change mitigation, adaption, and resiliency’;
- The second highest priority was: ‘Integrated watershed management planning’;
- The lowest priority was: ‘Ecological (green) network’;
- The remainder of the policy directions all received a very similar percentage of votes.

Question 3: Collaborative Governance - From the list of regional policy direction, in your opinion what policy directions from this list are key priorities?



*Questions were asked in multiple choice format, where respondents could select multiple options (typically up to three). Answer frequencies are presented as a percentage of the total number of responses received for each option. They do not indicate the number of individuals who responded.

General conclusions:

- The two greatest priorities were: ‘Collaboration with Indigenous Nations’ and ‘Regional service sharing’;
- Of the six regional policy directions, two are clearly indicated as the lowest priorities: ‘Asset management as a planning tool’ and ‘Regional coordination of data collection, storage, delivery, and sharing’. Interestingly, although ‘asset management as a planning tool’ received the lowest percentage of votes overall, it was ranked as the highest priority by the WMR Board.

Question 4: Integrated Communities & Infrastructure - From the list of regional policy direction, in your opinion what policy directions from this list are key priorities?

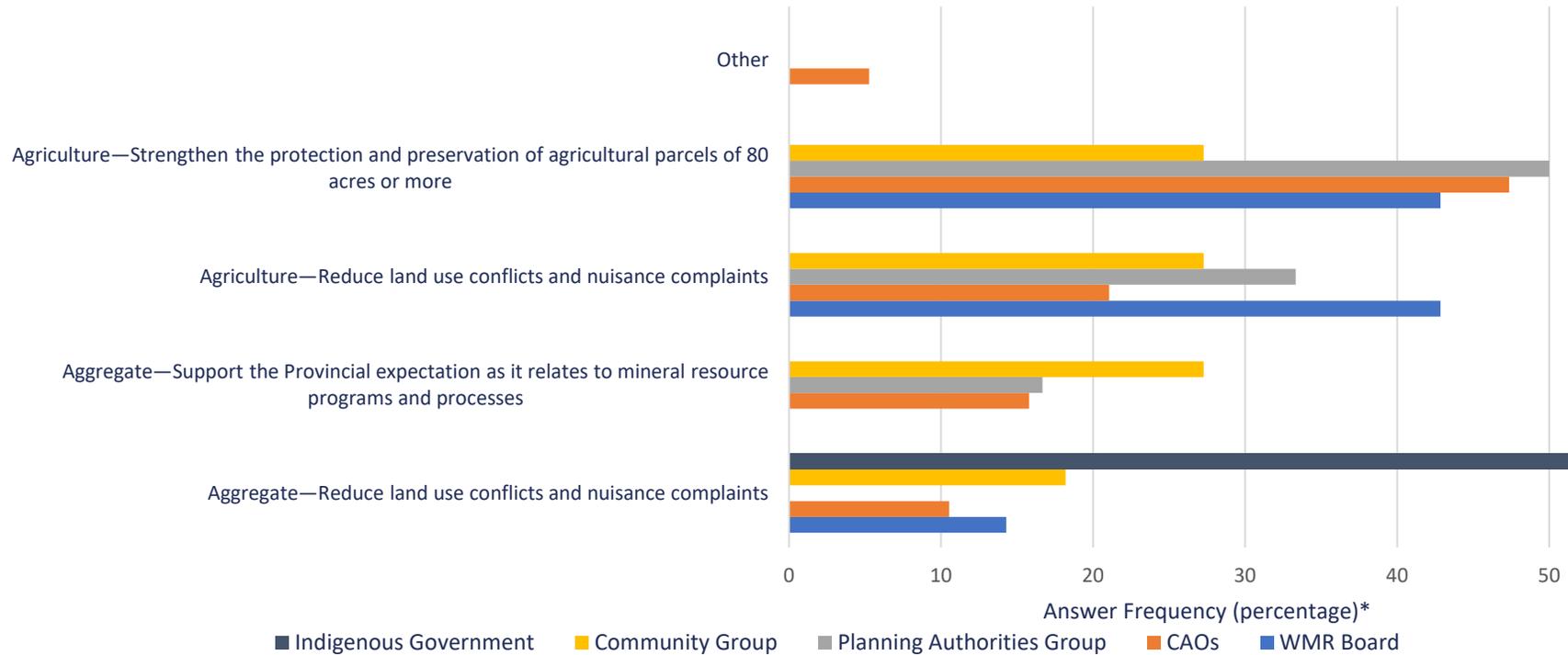


*Questions were asked in multiple choice format, where respondents could select multiple options (typically up to three). Answer frequencies are presented as a percentage of the total number of responses received for each option. They do not indicate the number of individuals who responded.

General conclusions:

- The greatest priority was: ‘Direct growth and development to areas that can be serviced by water and wastewater infrastructure’;
- The second greatest priority was: ‘Housing affordability and housing options’;
- The lowest priority was: ‘Common regional road hierarchy’;
- The Transportation Group’s priorities appear significantly different than the overall priorities. They ranked ‘housing affordability and housing options’ as the lowest priority, when it received the second highest percentage of votes overall. In addition, they ranked ‘regional approaches to: cycling and pedestrian master plan...’ as the greatest priority, when it generally received a low percentage of votes. The Transportation Group emphasized the importance of active transportation in their Q&A responses, suggesting an explanation for the ranking of their priorities in this section.

Question 5: Resource Management - From the list of regional policy direction, in your opinion what policy directions from this list are key priorities?

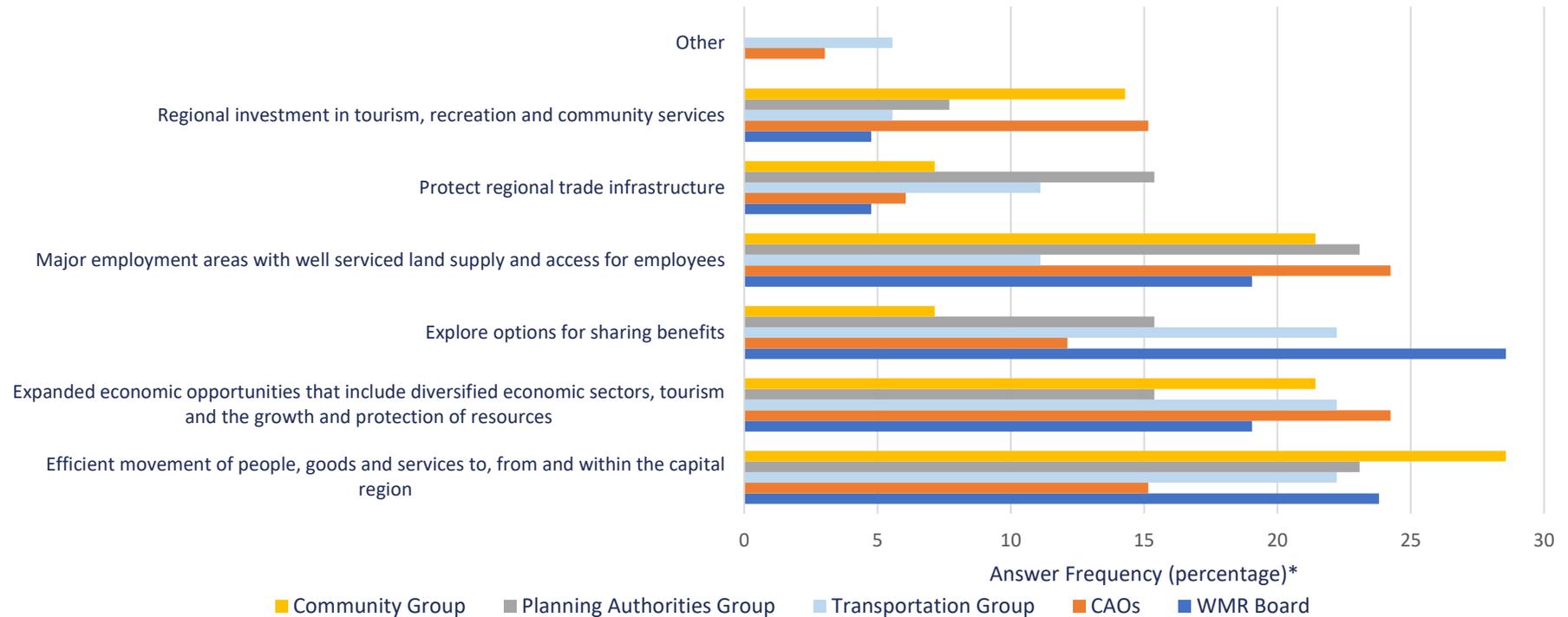


*Questions were asked in multiple choice format, where respondents could select multiple options (typically up to three). Answer frequencies are presented as a percentage of the total number of responses received for each option. They do not indicate the number of individuals who responded.

General conclusions:

- Four of the five consultation groups show clear agreement in their top two priorities: ‘Agriculture – strengthen the protection and preservation of agricultural parcels of 80 acres or more’ and ‘Agriculture – reduce land use conflicts and nuisance complaints’. This indicates a general prioritization of agricultural related policy directions over aggregate related policy directions;
- The Indigenous Community group ranked ‘Aggregate – Reduce land use conflicts and nuisance complaints’ as the greatest priority;
- The lowest priority was: ‘Aggregate – support the Provincial expectation as it relates to mineral resource programs and processes’.

Question 6: Investment & Employment - From the list of regional policy direction, in your opinion what policy directions from this list are key priorities?



*Questions were asked in multiple choice format, where respondents could select multiple options (typically up to three). Answer frequencies are presented as a percentage of the total number of responses received for each option. They do not indicate the number of individuals who responded.

General Conclusions:

- The two greatest priorities for policy direction and the two lowest priorities are clearly identifiable. This may indicate a degree of alignment on what the key regional priorities are in terms of policy direction for this policy area;
- The two greatest priorities were: 'Efficient movement of people, goods and services to, from and within the capital region' and 'Expanded economic opportunities that include diversified economic sectors, tourism and the growth and protection of resources';
- The two lowest priorities were: 'Regional investment in tourism, recreation and community services' and 'Protect regional trade infrastructure'.

Emerging Themes

Several emerging themes have been identified based on:

- The remaining questions that were asked during the consultation sessions (those not included in the previously shown polls);
- The open responses in the Q&A box;
- Some of the responses from the exit survey (those regarding the content of the plan, not those regarding the quality of the session).

Transportation

- Three key priorities: connectivity, active transportation, and a regional public transit system;
- Three key measures of success (i.e., metrics) for transportation: commuting mode share, the number of kilometers of active transportation completed, and vehicle kilometres travelled;
- In the next 30 years, it is expected that the following mobility options will be predominant for regional connectivity: bus service, active transportation, and park and ride locations around Winnipeg;
- All transportation options should be integrated (transit, carshare, active transportation, bikeshare, etc.). One important aspect is to locate transit nodes and create transit hubs that integrate all modes of transportation (have transit, park and ride, park and pedal, etc.);
- Convenience and accessibility are key for successful alternate transportation options;
- Sustainability is an essential aspect of all transportation initiatives and planning;
- There is a need for a regional transportation model;
- There is a need to disincentivize drive-alone vehicles (e.g., congestion pricing);
- Incentivize other transportation modes;
- There is need for Transportation Demand Management (TDM) strategies.

Housing

- Standard ground-oriented housing (single and semi-detached homes) is deemed to be the most important type of housing product inside and outside Winnipeg;
- Outside Winnipeg, condos and rental units are deemed to be slightly less important housing products than in Winnipeg;
- The biggest challenges to finding appropriate land for residential development in the built-up area are policy restrictions (land use) and servicing limitations;
- The construction industry in the region is deemed to be innovative and receptive to change.

Climate Change

- Climate change mitigation, adaptation, and resiliency must be a priority;
- Climate change should be considered in every aspect of planning;
- Key measure of success (i.e., metrics) for climate change: reduction of greenhouse gas emissions;
- Planning in response to climate change should consider a broad scope (not just focus on adaptation measures but thinking about meeting our essential needs without fossil fuels).

Water and Wastewater Infrastructure and Servicing

- There is a need for regional connectivity of infrastructure;
- Wastewater capacity is a challenge;
- There needs to be a way to ensure costs are shared for shared infrastructure and servicing;
- Key measure of success (i.e., metric) for infrastructure and servicing: servicing capacity.

Jobs/Economy

- A regional economic development plan should be developed;
- Access to high-speed internet infrastructure was a priority and needs to be addressed regionally;
- Key measure of success (i.e., metrics) for employment and investment: number of jobs created. Other key measures include the number of commercial permits in employment areas and the number of industrial permits in employment areas;
- There is a need for connectivity between work and home (with multiple types of transportation options);
- The impact of COVID-19 on work (people working from home) will likely have important long-term implications that should be considered (commuting patterns, housing needs, internet needs, etc.);
- Commercial development should be directed to areas where infrastructure already exists.

Indigenous Peoples

- Indigenous traditional knowledge and worldview is extremely important for all aspects of planning;
- Indigenous perspectives are especially important for planning related to the environment and climate change;
- Working with Indigenous Nations must be an ongoing process;
- First Nations in the region are interested in being involved in Draft Plan20-50, with one suggestion being for a Treaty 1 staff member to work with the WMR.

Environment

- Water is an essential part of the regional environment and needs to be better protected (e.g., protection of groundwater, potential water contamination from wells and agricultural fields);
- Protection of watersheds and waterbodies needs to consider enforcement measures;
- Two key measures of success (i.e., metrics) for the environment: area of land protected for wetlands and area of land for ecological network;
- There should be directions for implementing environmental policies such as wetland restoration.

Agriculture

- Agricultural land is a critical part of the capital region and its protection must be a priority;
- An idea for preserving agricultural land is to have a taxation that recognizes its long-term value;
- Agriculture plays a significant role in water quality;
- Key measure of success (i.e., metric) for agriculture and resource management: amount of land designated for agricultural use.

Conclusion

Since consultation began in 2019, we have gathered and analyzed regional data and we have researched best practices from across Canada and the globe. We have also engaged with over 400 organizations and individuals across more than 800 touch points—representing government, the business community, industry sectors, leaders in sustainability, community advocates, experts in climate change and civil society—to provide input to the draft plan.

Appendices

Appendix A

Stakeholder data

(Date of engagement; Stakeholder/Organization; # of people engaged)

2019-11-19 Province of Manitoba 1
 2019-11-20 Manitoba Home Builders Association 1
 2019-11-21 UDI Board 12
 2019-11-25 Winnipeg Food Council 1
 2019-11-01 Liberal Party (Party Leader) 1
 2019-12-03 Shindico 1
 2019-12-03 Terracon 1
 2019-12-04 Gem Equities 1
 2019-12-04 Winnipeg Chamber 1
 2019-12-06 WMR Board 19
 2019-12-09 Working Group 10
 2019-12-10 NDP (Party Leader) 1
 2019-12-11 Province of Manitoba (Minister of the Civil Service) 1
 2019-12-11 CentrePort 1
 2019-12-12 Province of Manitoba (Minister of Economic Development and Training) 1
 2020-01-02 Province of Manitoba (Minister of Municipal Relations) 1
 2020-01-21 AMM 1
 2020-01-21 Travel Manitoba 1
 2020-01-22 Kushman, Wakefield, Stevenson 2
 2020-01-22 Province of Manitoba (Minister of Municipal Relations) 1
 2020-01-23 Provincial Working Group 9
 2020-01-24 World Trade Centre. 1
 2020-01-24 Winnipeg Airports Authority 3
 2020-01-24 Manitoba Heavy Construction 1
 2020-01-27 UDI Working Group 8
 2020-01-28 MB Chamber of Commerce 1
 2020-01-29 Winnipeg Realtors Breakfast (700 people in attendance)
 2020-01-30 Province of Manitoba (NDP MLA) 1
 2020-01-30 MB Hydro 1
 2020-01-30 EDW 1
 2020-02-03 WMR Municipalities 35
 2020-02-03 NGOs 24
 2020-02-04 WMR Municipalities 27
 2020-02-04 Construction and Development Community 41

2020-02-05 WMR Municipalities 29
2020-02-05 Economic Development Influencers 33
2020-02-06 Province of Manitoba (Various Department Representatives) 24
2020-02-07 City of Winnipeg - Senior Administration 27
2020-02-07 UDI Working Group 8
2020-02-10 Government of Canada (Conservative MP) 1
2020-02-12 MB Heavy Construction 1
2020-02-12 Government of Canada (Conservative MP) 1
2020-02-14 South Basin Mayors & Reeves 8
2020-02-20 Chabot Construction 1
2020-02-20 Gem Equities
2020-02-21 Boldness Project 1
2020-02-25 City of Winnipeg 9
2020-02-26 Province of Manitoba—Water Stewardship 2
2020-02-27 MB Business Council 1
2020-02-28 Richard Wintrup & Associates 1
2020-03-03 Province of Manitoba - MI 4
2020-03-05 UDI Working Group 8
2020-03-10 Province of Manitoba - Agriculture 2
2020-03-13 Ventura 1
2020-03-19 Ladco 1
2020-03-23 Economic Development Winnipeg 6
2020-03-26 City of Winnipeg - Planners 3
2020-04-01 Stantec 1
2020-04-02 WMR Executive Board 6
2020-04-06 Pier Solutions 3
2020-04-09 Province of Manitoba - Municipal Relations 2
2020-04-15 City of Winnipeg - Planners 3
2020-04-17 Pathsight 2
2020-04-20 HTFC Planning and Design 4
2020-04-21 Eva Ventures and North Forge 4
2020-04-22 WMR Executive Board 6
2020-04-27 WMR Executive Board 6
2020-04-30 WMR Board 17
2020-05-06 City of Winnipeg - Office of Sustainability 1
2020-05-08 MHCA 8
2020-05-13 Province of Manitoba - Municipal Relations 1
2020-06-02 Economic Development Winnipeg 5
2020-06-03 Province of Manitoba -Water Stewardship 3
2020-06-05 WMR Board, Councillors, CAOs 50
2020-06-05 UDI Working Group 8
2020-06-09 Province of Manitoba - Mines and Minerals 1
2020-06-10 Province of Manitoba - Water Stewardship 4
2020-06-23 Province of Manitoba - Peat 1
2020-06-30 Province of Manitoba - Municipal Relations 1
2020-07-02 Nature United 1
2020-07-03 Province of Manitoba - Housing 1

2020-07-09 Province of Manitoba - Forestry 3
2020-07-10 Province of Manitoba - Municipal Relations 1
2020-07-13 WMR CAOs 15
2020-07-16 WMR Board, Councillors, CAOs 47
2020-07-17 Indigenous Partnerships 1
2020-07-29 WMR CAO Working Group 7
2020-08-14 WMR CAO Working Group 7
2020-08-19 City of Winnipeg - Planners 4
2020-08-27 WMR Board, Councillors, CAOs 35
2020-08-31 Winnipeg Airport Authority 2
Summer 2020 First Nations 12
2020-09-02 Business Council of Manitoba 1
2020-09-08 WSP (on behalf of CoW) 2
2020-09-24 WMR Board, Councillors, CAOs 41
2020-09-28 WMR Board 17
2020-10-19 WMR CAOs 17
2020-10-22 Environment Stakeholders 9
2020-10-26 WMR Board 11
2020-11-03 UDI Working Group 4
2020-11-09 CAO Working Group 4
2020-11-12 CSA 2
2020-11-16 WMR Board 11
2020-11-17 City of Winnipeg 2
2020-11-19 Transportation Stakeholders 10
2020-11-26 Planners Stakeholder Roundtable 7
2020-12-03 Community and Indigenous Roundtable
2020-12-04 Board and CAOs - Peter Thoma
Total People Consulted: 797